STEPHEN E. VEDA

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Agile Practitioner

- Established workplace-training initiatives in multiple states
- Collaborated with cross-functional International and Regional Teams to develop project tasks and activities.
- Established Project Charters, Cost Baselines, and Schedules
- Conducted Pairwise/Link Analyses to develop Work Breakdown Structure and Strategic planning priorities

Twenty years of leading project management initiatives from conceptualization through project closing. Excellent interpersonal skills and a versatile professional with strong management, servant leadership, and organizational skills. Leveraged Commercial-off-the-Shelf (COTS) software Microsoft Office/Teams/Project, SharePoint, One Drive, VMware, Slack, Discord, Jira, Google Files/Doc/Hangout, and AWS.

Education

Master Professional Studies, Information Technology Management, Georgetown University

Graduate Certificate, Applied Intelligence, Tom Ridge School for Intelligence Studies, Mercyhurst University

Bachelor of Arts, Intelligence Operations, American Military University

2019

2019

2019

Professional Certification/Training

- Project Management Professional (PMP# 2988912, Expires: 19 March 2024)
- Google Data Analytics (Currently enrolled)

- PMI Agile Certified Practitioner (Currently enrolled for examination)
- Organizational Performance Improvement Course (SIPOC, SWOT, Stakeholder Analysis, and WBS)

PROFESSIONAL EXPERIENCE

United States Coast Guard 2002-Present

Sector Command Center Buffalo, NY

Assistant Director | Emergency Operation Center | 2020-Present

- Managed core development workplace-training initiatives and built the user interface/experience, which led to a 90 percent increase in the personnel performance appraisals of 35 individuals.
- Led teams in implementing sprint planning, backlog grooming, change management plans, and retrospectives; managed the team effort in implementing change in 20 training events reducing 10 hours per month of rework.
- Implemented a workforce analysis metrics program in Personnel Management, Risk Management, and Quality
 management to provide visibility to stakeholders and identified high performers. HR recommended four of our
 personnel for management positions.
- Developed and maintained productive working relationships with international and regional stakeholders to manage and negotiate for resources; liaised with key clients, vendors, and outside business interests.

Sector Command Center Buffalo, NY (Continued)

- Led a team to analyze project benchmarks; conducted root causes analyses in over 600 incidents and escalated impediments to leadership to ensure quality control parameters conformed to Federal Search and Rescue guidelines.
- Led a team to build five internal division websites; utilized Microsoft Project to collaborate with eight members
 to implement the project goals; improved accountability by adding milestones to ensure client satisfaction and
 collaborated with sponsors to validate change management recommendations. After the project completion,
 conducted a formal review with sponsors to ensure acceptance and satisfaction.
- Led teams in the development of Use Case Personas, Software Requirement Specifications for functional and non-functional requirements, Identified and removed technical and organizational challenges by implementing communication plans, generated solutions for the internal Command Center division-educational forums; teams efforts reduced 20 hours per week in routine maintenance.

Sector Command Center Detroit, MI

Assistant Director | Emergency Operation Center | 2016–2020 | 2006-2011

- Maintained COTS software and Monte Carlo Simulations in time-sensitive situations to organize and provide data-driven analyses to investigate, measure, and forecast trends on executive status dashboards to highlight project hazards and general project delivery progress, saving 440 lives and \$29.3M in property.
- Maintained a program-level view and recognized Air Station Detroit's Enterprise Servers were nearing the end of
 the Service Development Life Cycle (SDLC); designed physical security, disaster recovery and configuration plans,
 and additional related ATO documents for onsite enterprise information system. Collaborated with a team in
 conducting a system assessment for federal system for compliance with NIST standards.
- Led 600+ daily stand-up meetings with diverse functional managers; each managerial position led a 15-member team; results identified potential adverse risks, project impediments, or preexisting issues in the completion of assigned activities or task objectives; influenced team actions mitigated harmful risk exposure, discussed scheduling conflicts, and sought solutions for emergent task objectives.
- Led multiple projects and teams, facilitated Pairwise/Link Analyses, Use Case Personas, Mind Mapping, and SWOT in 700+ emergency management situations, compared the historical/current operational velocities to quantify risk and team effectiveness; communicated scope, goals, milestones, qualitative/quantitative assessments, and change requests to stakeholders and clients utilizing Coast Guard proprietary software.
- Volunteered services for a client and conducted a 5-year budget analysis, including ROI breakdown with P&L estimates and revenue stream recommendations; the client used documents to start a business.
- Removed impediments to the team by collaborating and communicating technical issues to the Coast Guard
 Public Key Infrastructure Registration Authority; credentialed an additional 20 administration and user accounts
 for office servers.

Sector Command Center Boston, MA

Personnel Supervisor | Emergency Operation Center | 2014-2016

Led discussions with ten local government stakeholders and third parties to integrate into the urban area security initiative program. Facilitated cybersecurity discussions and addressed concerns with federal stakeholders; the highly detailed project provided access to a \$100M microwave antenna network of 400+ secure forward-looking infrared cameras, reduced response times for maritime emergency management crises. During the closing phase, led the team in a retrospective to capture lessons learned for future technology acquisitions.

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